

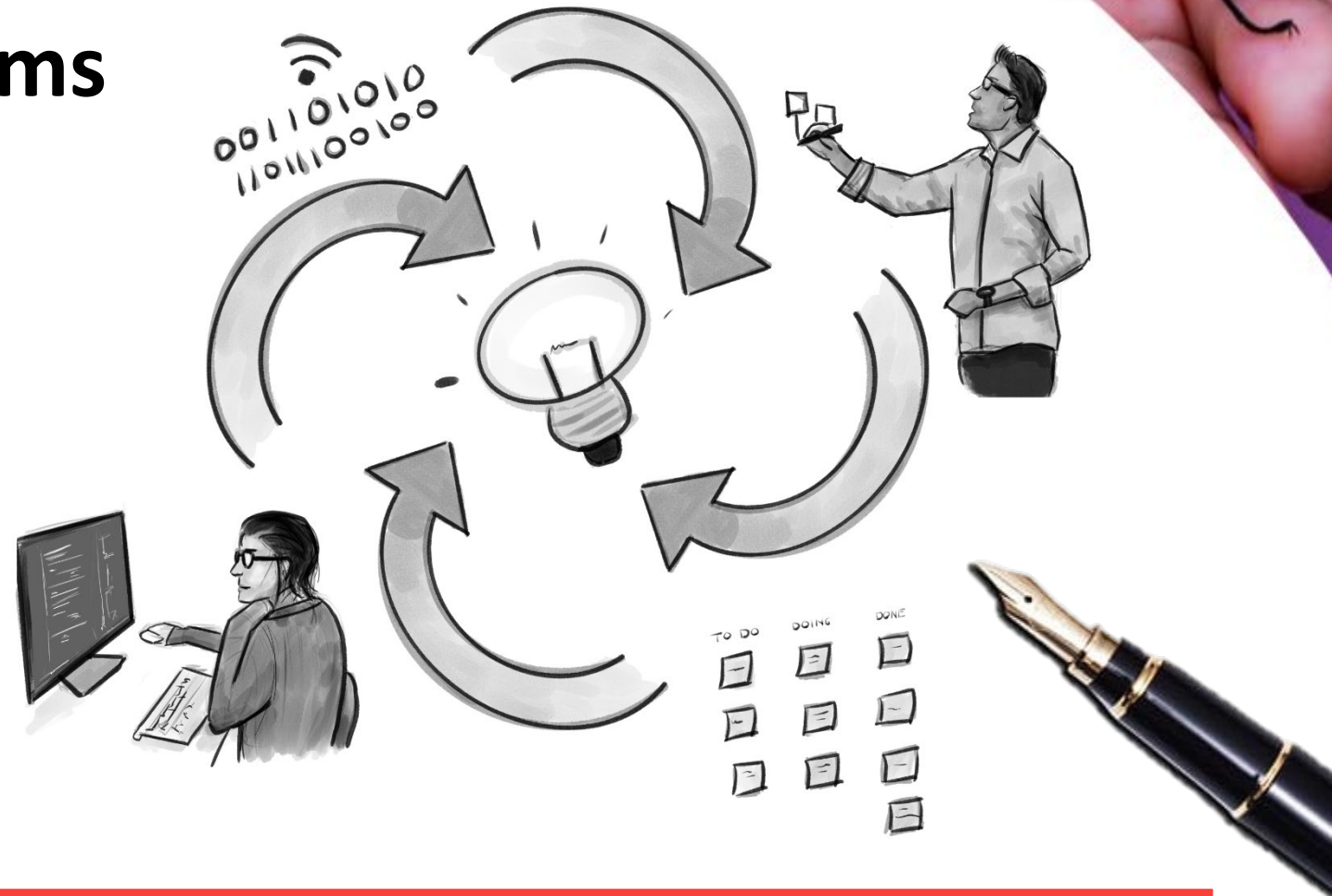
Change Leaders Conference

Innovating in Ecosystems

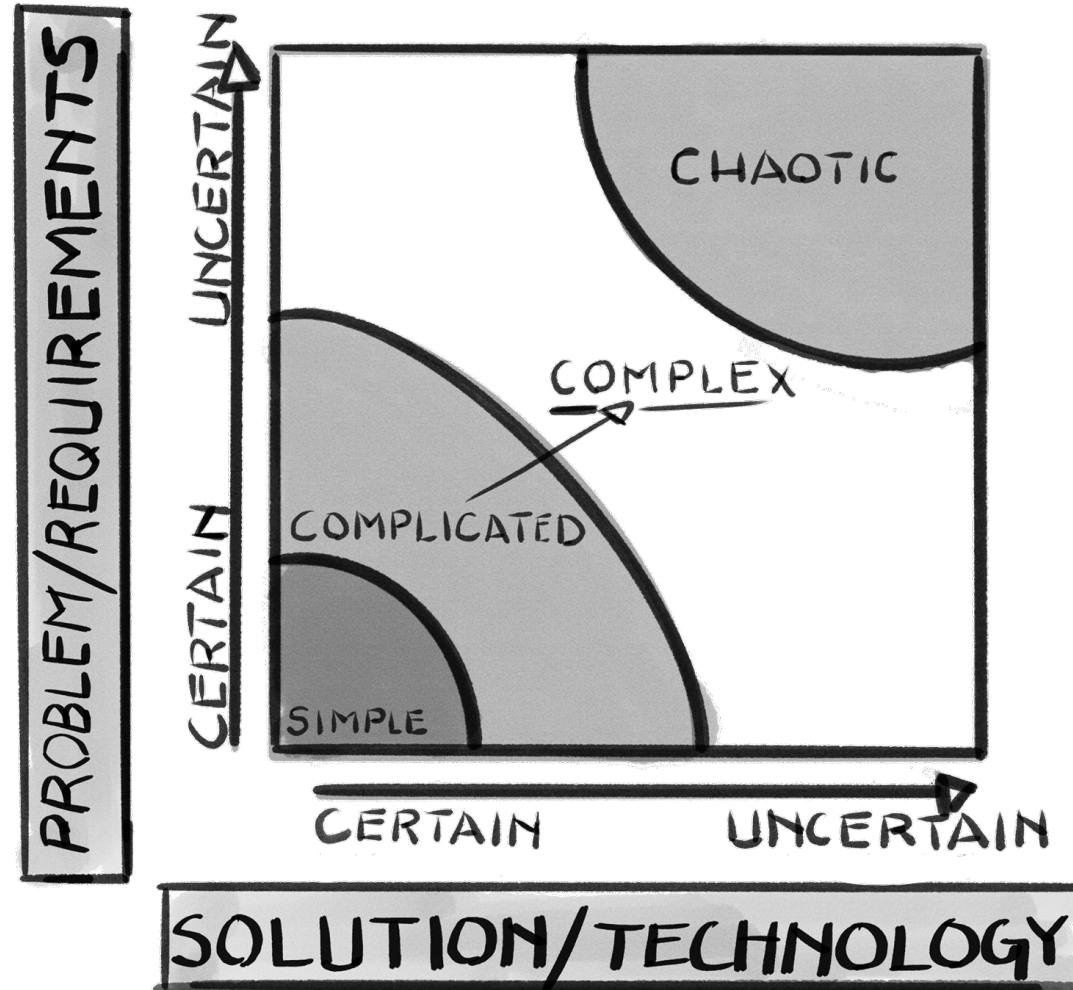
an insider's perspective
on leading the change

Renato Haechler

October 1st, 2020



The modern innovation challenge shifted from complicated to complex



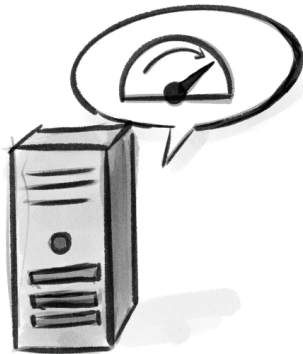
Drivers of complexity in our environment

Technologies

Cloud Storage \$ ▼
& real-time access ▲



Availability of
Data ▲



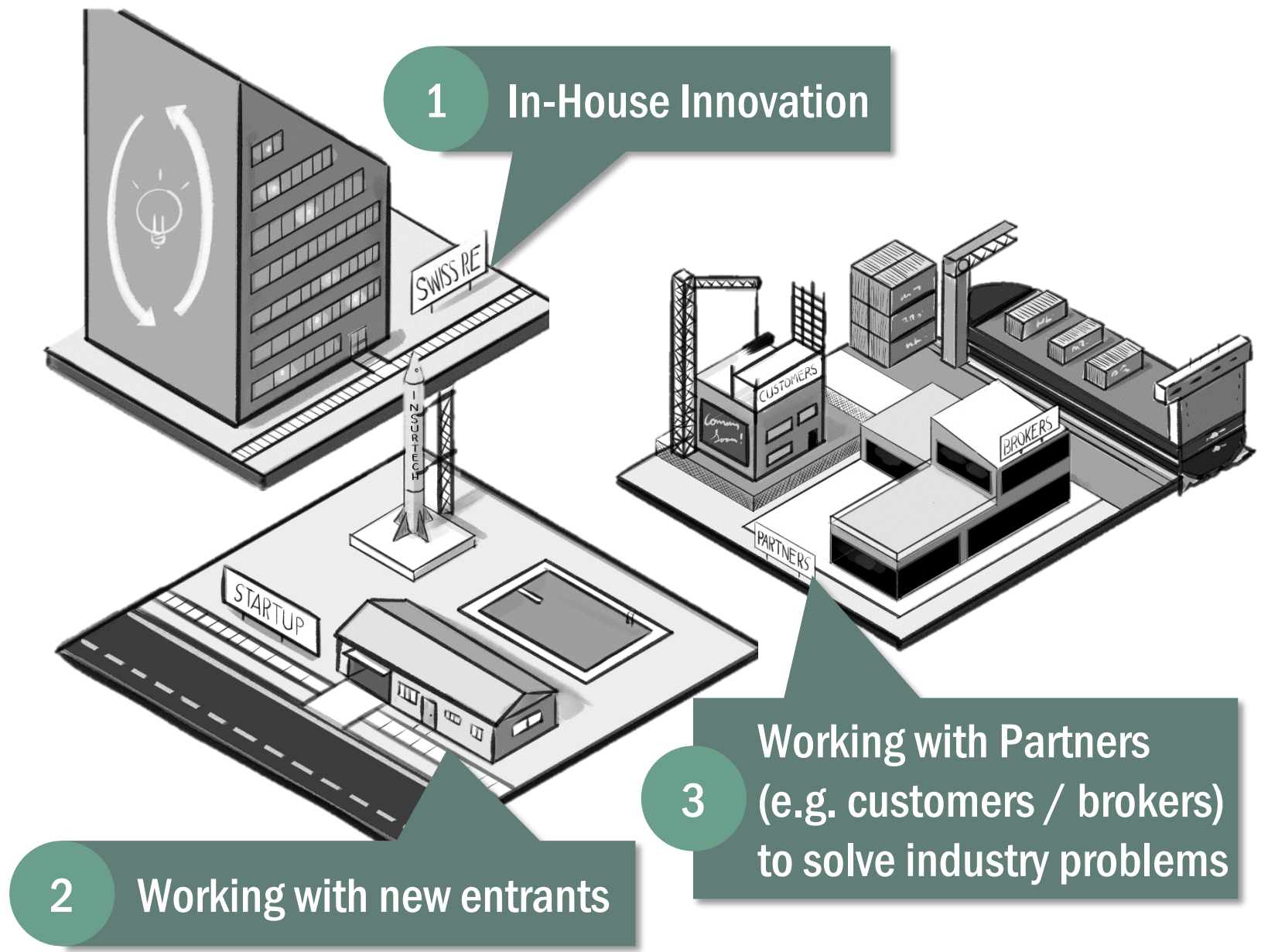
Processing Power ▲

Products & Solutions



VC funding ▲
& costs of entry ▼

Our Innovation Strategy leverages an ecosystem of internal and external innovators



Overcoming the obstacles to execute successfully

Executive
Ownership



Resources
Dedicated to
Unlocking
Organization's
Full Potential



Dedicated Resources with Authority to
Act, Iterate and Explore New Realms

Thank you